

# **Q3 2024 and 9M 2024 Financial Results Presentation**

November 2024



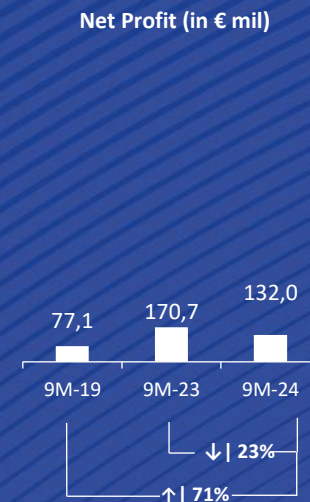
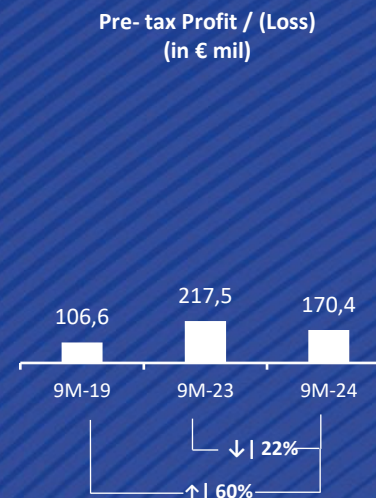
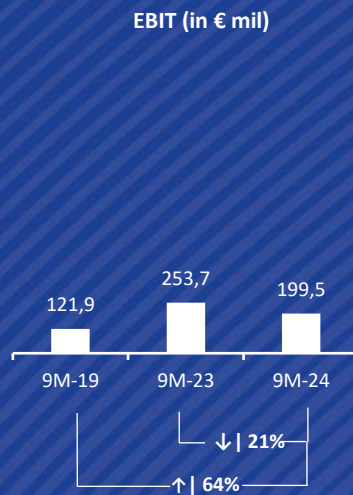
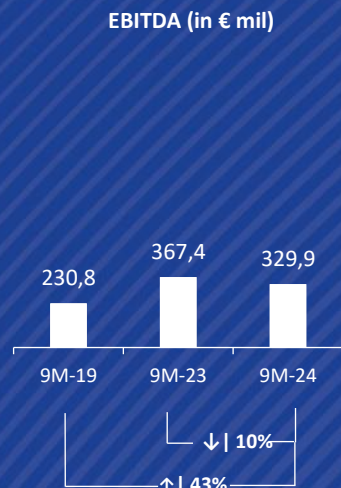
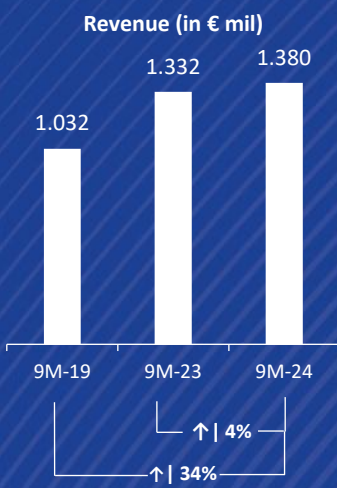
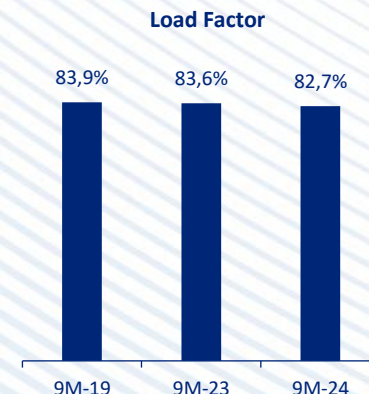
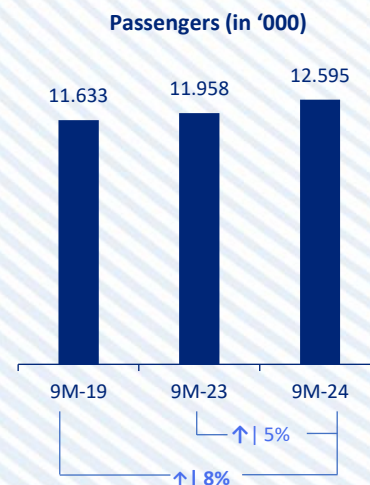
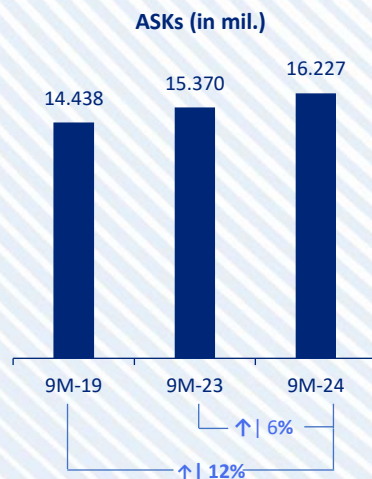
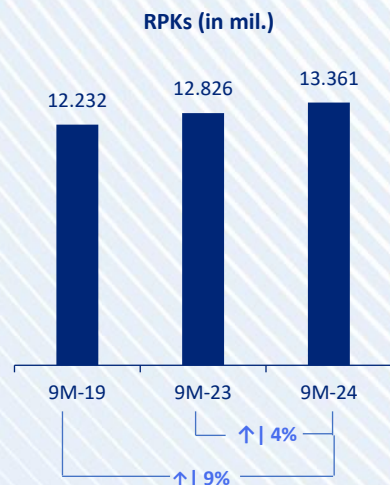
## 9M-24 Highlights

- €1.379,9 mil. revenue 4% higher, with available seats 6% and passenger traffic 5% higher compared to 9M-23.
- Flat RASK and Yield growth 1% compared to 9M-23.
- CASK (EBT level) 4% higher and CASK (EBT level) - excl. fuel costs up 6% YoY.
- EBITDA €329,9 mil. from €367,4 mil in 9M-23.
- EBT €170,4 mil. from €217,5 mil. in 9M-23.
- Net profit of 132,0 mil. from 170,7 mil. in 9M-23.
- Cash and Cash Equivalents of €762,8 mil.
- 3 new aircraft delivered during the period.
- Total fleet of 82 aircraft as of 30.09.24.





# In 9M-24 AEGEAN demonstrated strong performance despite significant exogenous constraints in its operations and continuing competitor capacity increase towards Greece



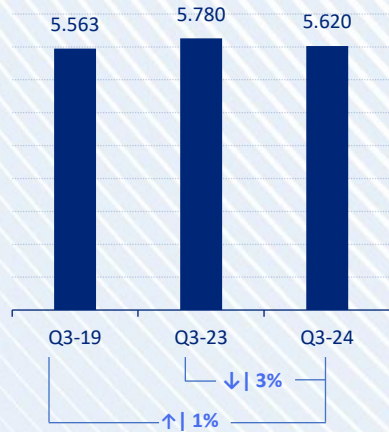
Note:  
For comparative purposes, operating data of 2023 and 2024 exclude Animawings due to deinvestment.



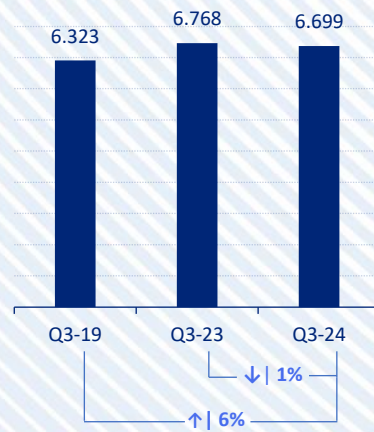


# The third quarter shows resilience and agility amidst geopolitical tensions, restrictions on the utilization of part of the fleet and competition

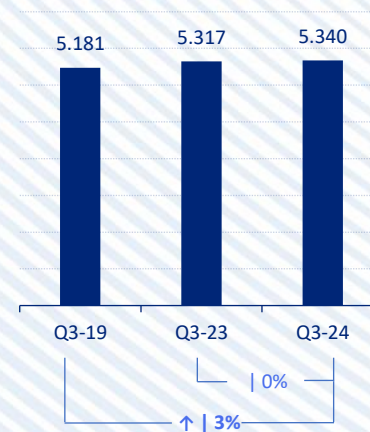
RPKs (in mil.)



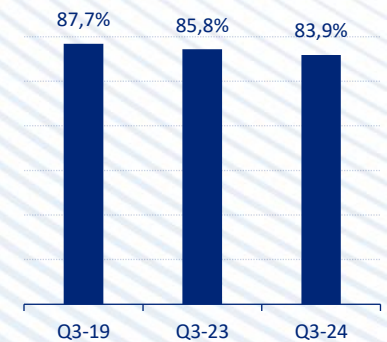
ASKs (in mil.)



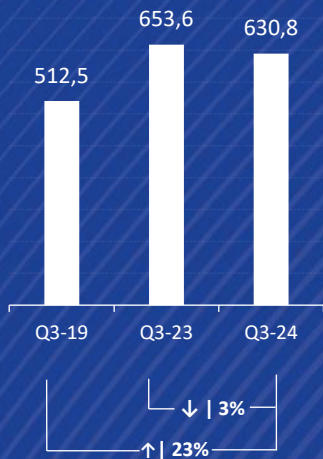
Passengers (in '000)



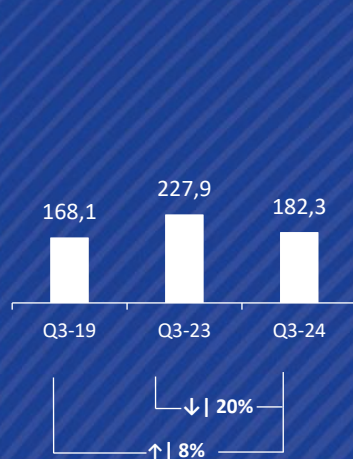
Load Factor



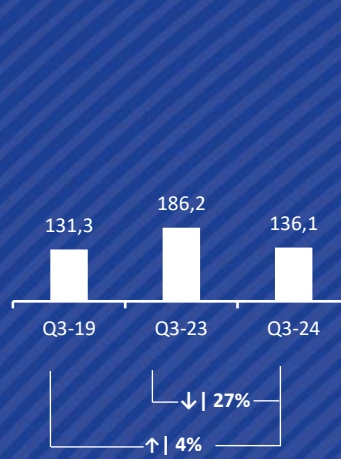
Revenue (in € mil)



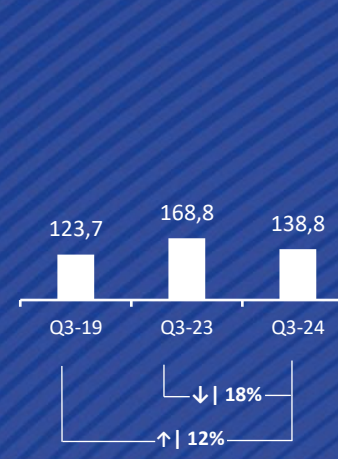
EBITDA (in € mil)



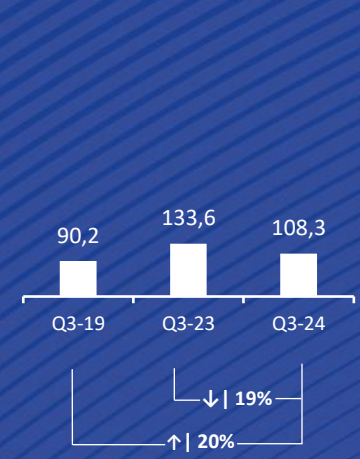
EBIT (in € mil)



Pre- tax Profit (in € mil)



Net Profit (in € mil)



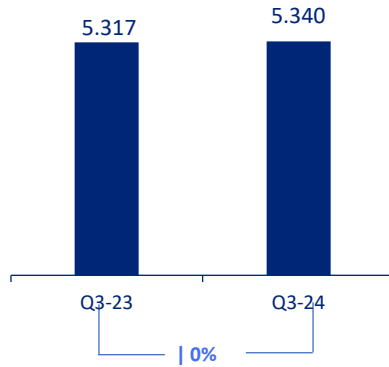
Note:  
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# 5% traffic growth in the 9m period

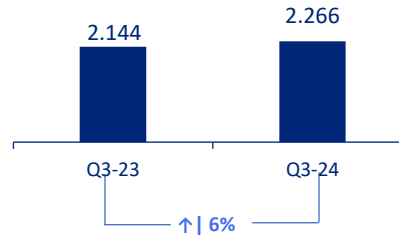
Middle East crisis and the suspension of flights to Tel Aviv and Beirut (up to 11 flights daily in peak) resulted to a loss of 3,5-4,0% of international traffic in Q3.



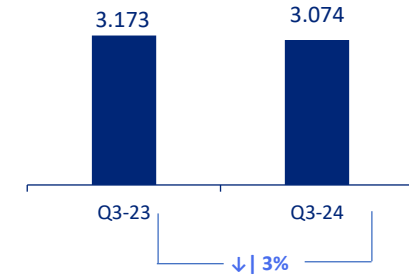
Total Passengers (in '000)



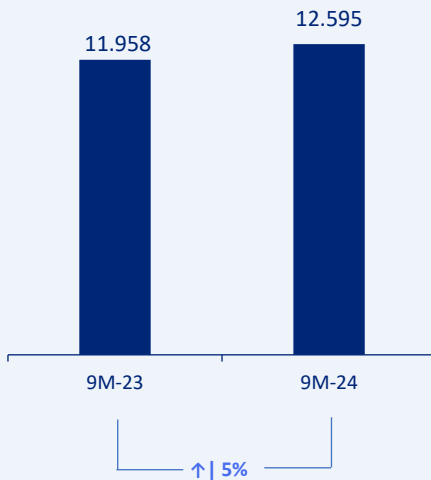
Domestic Passengers (in '000)



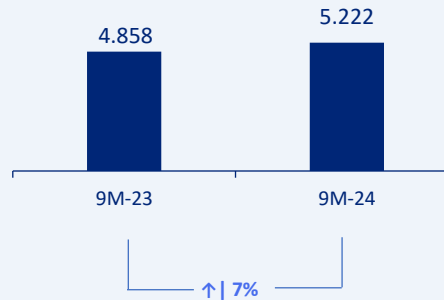
International Passengers (in '000)



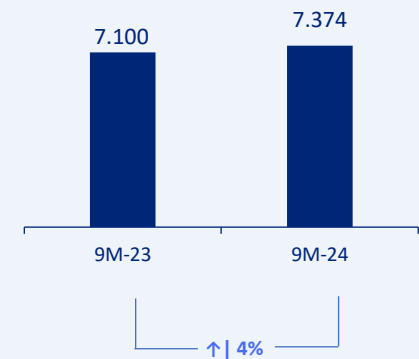
Total Passengers (in '000)



Domestic Passengers (in '000)



International Passengers (in '000)

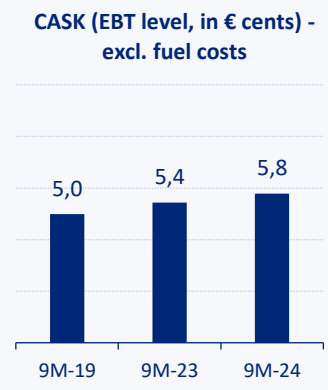
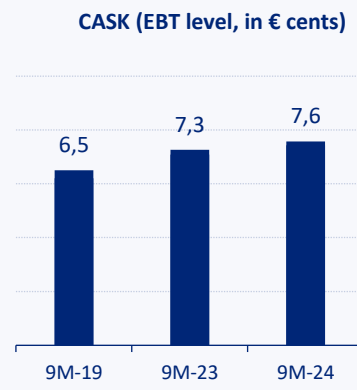
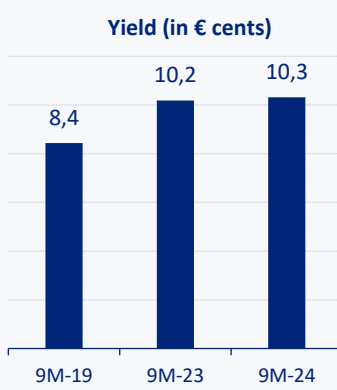
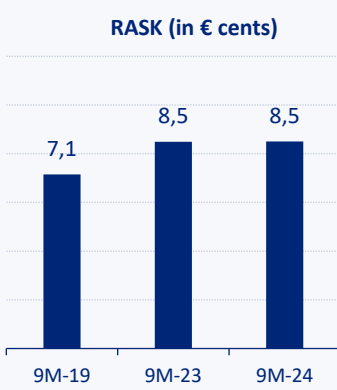
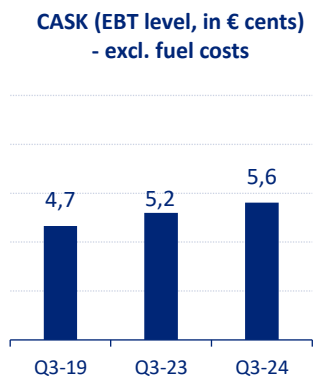
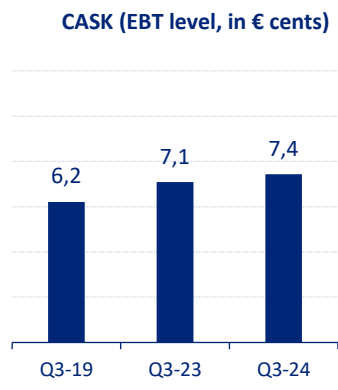
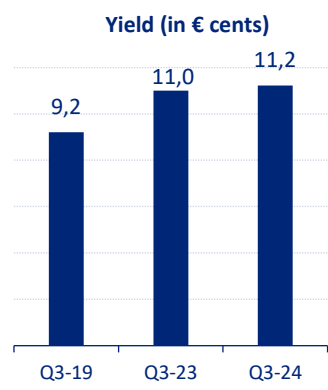
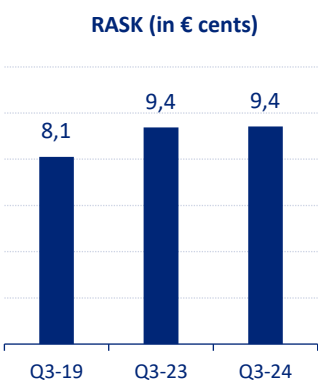




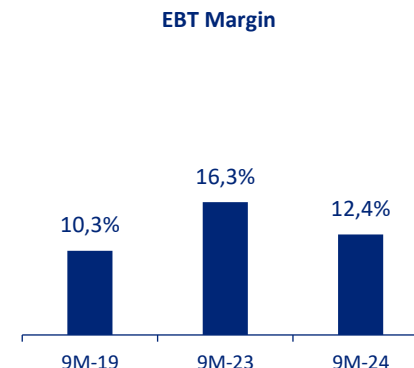
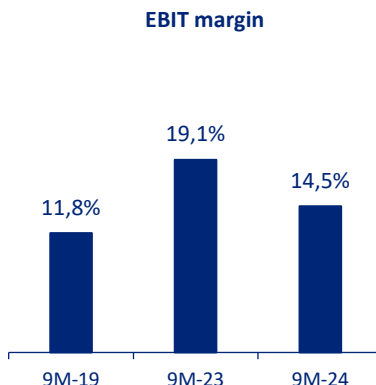
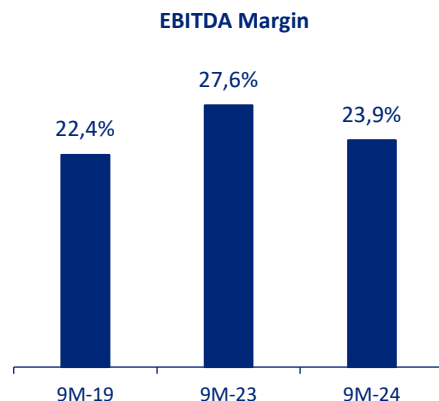
# Stable unit revenue trend despite gradual rebalancing of demand and supply

## Engine issue affects unit costs

| (in € mil.)         | Third Quarter<br>2023 | Third Quarter<br>2024 | %<br>change | Nine Months<br>2023 | Nine Months<br>2024 | %<br>change |
|---------------------|-----------------------|-----------------------|-------------|---------------------|---------------------|-------------|
| Revenue             | 653,6                 | 630,8                 | -3%         | 1.331,7             | 1.379,9             | 4%          |
| EBITDA <sup>1</sup> | 227,9                 | 182,3                 | -20%        | 367,4               | 329,9               | -10%        |
| EBIT                | 186,2                 | 136,1                 | -27%        | 253,7               | 199,5               | -21%        |
| Pre-tax Profit      | 168,8                 | 138,8                 | -18%        | 217,5               | 170,4               | -22%        |
| Net Profit          | 133,6                 | 108,3                 | -19%        | 170,7               | 132,0               | -23%        |



The successful network rescheduling and the agility of our organization have delivered once again very strong set of results comparable with the top performing companies in our industry.



Key financial and operating metrics as a percentage of the corresponding results for the period of 2019.

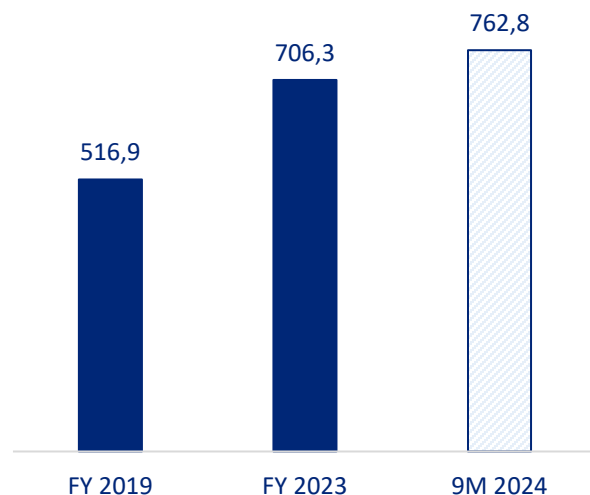
|         | 9M 2019 | 9M 2023 | 9M 2024 |
|---------|---------|---------|---------|
| ASKs    | 100%    | 106%    | 112%    |
| Revenue | 100%    | 129%    | 134%    |
| EBITDA  | 100%    | 159%    | 143%    |



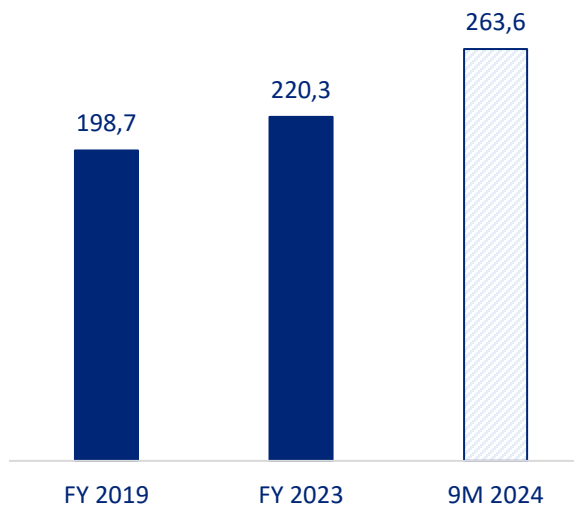
# Strong Balance sheet



Cash & Cash Equivalents  
(€ mil.)



Debt (€ mil.)



(amounts in € mil.)

|                                        | FY 2019 | FY 2023          | 9M 2024    |
|----------------------------------------|---------|------------------|------------|
| Cash and Cash Equivalents <sup>1</sup> | 517     | 706 <sup>4</sup> | 763        |
| Debt <sup>2</sup>                      | 199     | 220              | 264        |
| Leases (IFRS 16)                       | 343     | 901              | 1.014      |
| Net Debt/ (Net Cash) incl. leases      | 25      | 415              | <b>514</b> |
| Net Debt/ (Net Cash) excl. leases      | (318)   | (486)            | (499)      |
| EBITDA <sup>3</sup> - 12month trailing | 269     | 400              | 363        |
| Net Debt/EBITDA                        | 0,1x    | 1,0x             | 1,4x       |
| Equity                                 | 328     | 419              | 471        |

## Notes:

<sup>1</sup> Including restricted cash of €8,7 mil. and financial investments of €11,8 mil. in on 31.12.19, restricted cash of €0,5 mil. and financial investments of €130,0 mil. on 31.12.23 and restricted cash of €9,3 mil. and financial investments of €213,1 mil. on 30.09.24.

<sup>2</sup> Bond accrued interest accounting treatment.

<sup>3</sup> 12-month trailing Earnings/(Loss) before interest, tax, depreciation and amortization (EBITDA), Jan. - Dec. 2019, Jan. - Dec. 2023 and Oct. 2023 - Sep. 2024 respectively.

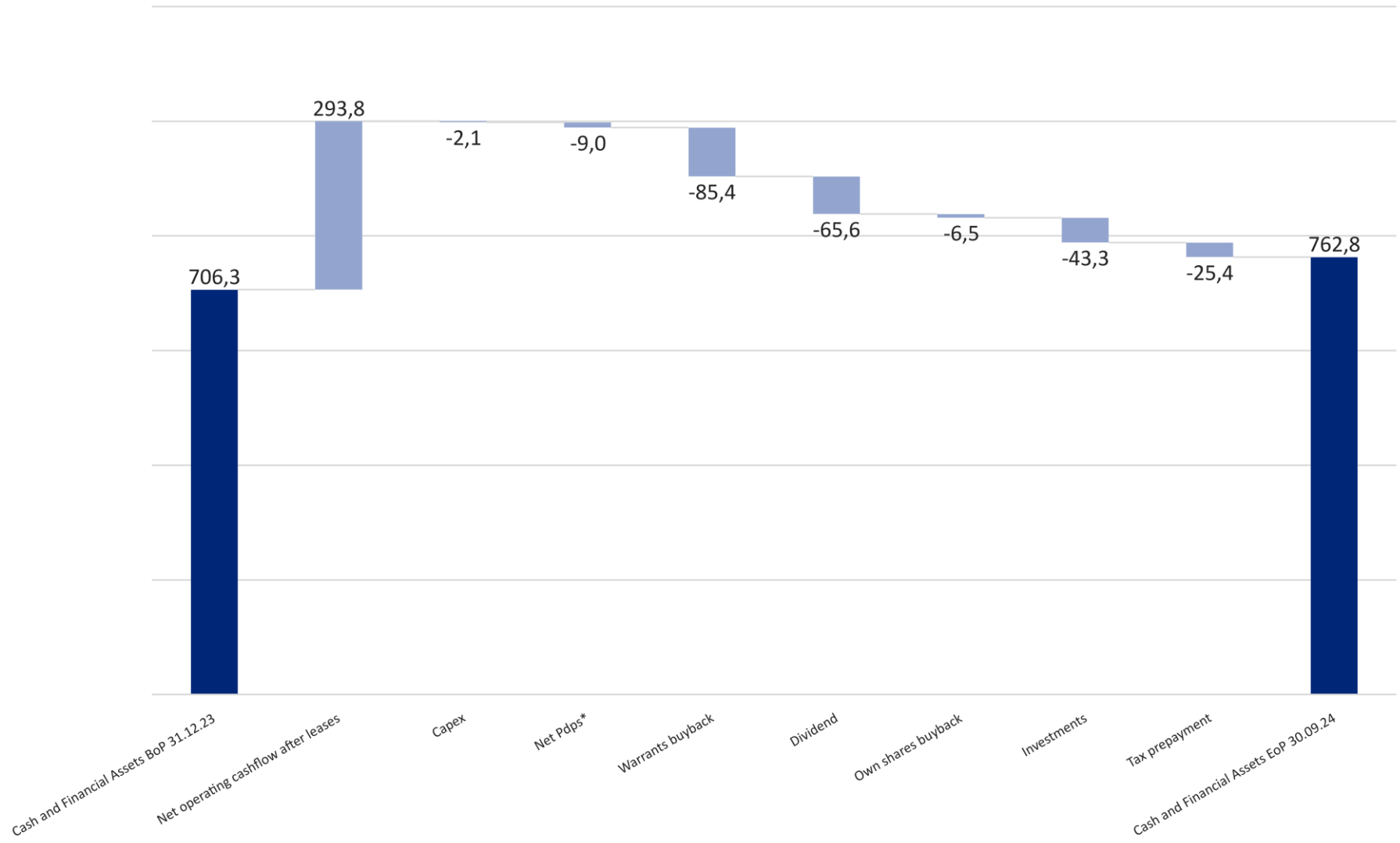
<sup>4</sup> An amount of €3,06 mil. on 31.12.2023 was reclassified from Financial Assets to Other long-term assets (Other assets) for presentation purposes.



# Cash Flow Bridge



Amounts in € mil.



\*Pdps: Pre-Delivery payments

# Fleet Program Driving Efficiency / Quality

82

## AIRCRAFT

30.09.2024



31

A320 neo family

|          |          |
|----------|----------|
| 18       | 13       |
| A320 neo | A321 neo |

34

A320 ceo family

|          |          |
|----------|----------|
| 29       | 5        |
| A320 ceo | A321 ceo |

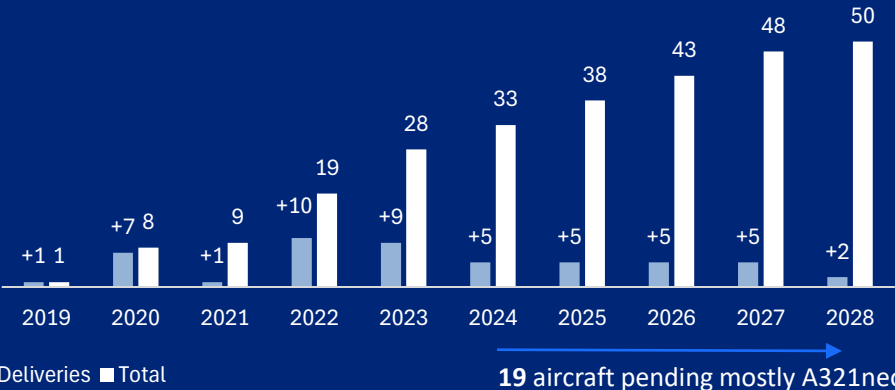


17

TURBOPROP (ATR 42/72-600, DASH 8-100)

|           |           |       |
|-----------|-----------|-------|
| 12        | 3         | 2     |
| ATR72-600 | ATR42-600 | D-100 |

## AIRBUS A320/321 neo Delivery Schedule





## Mr. Dimitris Gerogiannis, CEO of AEGEAN, commented:

"AEGEAN once again demonstrated strong performance despite significant exogenous constraints in its operations and increasing competitors' capacity in the Greek market. The successful network rescheduling and the agility of our organization have delivered once again very strong set of results comparable with the top performing companies in our industry.

Within the same period, we have continued our investments in developing our value adding content, competitiveness and extroversion through the completion and initiation of operations of our new MRO and Training Centre at Athens International Airport, as well as our minority investment in Volotea and the initiation of our new cooperation.

During the last quarter of the year, we will continue to take deliveries of additional new aircraft, supporting and benefiting from the gradual extension of the tourism season. We expect to deliver once again positive growth rate in traffic and revenue which is already noticeable since October/ November of 2024.

For the fourth quarter AEGEAN plans to offer 4,5 mil. seats, 7% higher than the same period in 2023, increasing frequencies and capacity on both domestic and international routes such as to/from London, Istanbul, Larnaca, Venice, Berlin, Dubai, Naples, Tirana, Belgrade, Sofia as well as launching new routes like Athens-Abu Dhabi and Thessaloniki-Amsterdam."



# Appendix

# Hedging Coverage



Managing exposure to reduce volatility on results and target cost certainty

| Year | Hedging rate %<br>Jet Fuel |
|------|----------------------------|
| 2024 | 59%                        |
| 2025 | 47%                        |

| Year | Hedging rate %<br>US dollars <sup>1</sup> |
|------|-------------------------------------------|
| 2024 | 53%                                       |
| 2025 | 38%                                       |

Note:  
<sup>1</sup> Including cashflow and non cashflow hedges as % of total USD expenses.



| (in € mil.)                                                  | Third<br>Quarter<br>2023 | Third<br>Quarter<br>2024 | %<br>change | Nine Month<br>2023 | Nine Month<br>2024 | %<br>change |
|--------------------------------------------------------------|--------------------------|--------------------------|-------------|--------------------|--------------------|-------------|
| Revenue                                                      | 653,6                    | 630,8                    | -3%         | 1.331,7            | 1.379,9            | 4%          |
| EBITDA <sup>1</sup>                                          | 227,9                    | 182,3                    | -20%        | 367,4              | 329,9              | -10%        |
| EBIT                                                         | 186,2                    | 136,1                    | -27%        | 253,7              | 199,5              | -21%        |
| Pre-tax Profit/(Loss)                                        | 168,8                    | 138,8                    | -18%        | 217,5              | 170,4              | -22%        |
| Net Profit/(Loss)                                            | 133,6                    | 108,3                    | -19%        | 170,7              | 132,0              | -23%        |
| Total passengers ('000) <sup>2</sup>                         | 5.317                    | 5.340                    | 0%          | 11.958             | 12.595             | 5%          |
| Available Seats ('000) <sup>2</sup>                          | 6.192                    | 6.322                    | 2%          | 14.364             | 15.263             | 6%          |
| ASKs (in mil.) <sup>2</sup>                                  | 6.768                    | 6.699                    | -1%         | 15.370             | 16.227             | 6%          |
| Average passengers per flight <sup>2</sup>                   | 135                      | 128                      | -5%         | 131                | 127                | -3%         |
| Load factor - Scheduled services (RPK/ASK) <sup>2</sup>      | 86,2%                    | 84,7%                    | -1,5pp      | 83,6%              | 82,7%              | -0,8pp      |
| Load factor - Scheduled services (Pax/AVS) <sup>2</sup>      | 85,8%                    | 83,9%                    | -1,9pp      | 83,7%              | 82,4%              | -1,3pp      |
| Average sector length (km) <sup>2</sup>                      | 944                      | 903                      | -4%         | 924                | 917                | -1%         |
| RASK (Revenue per ASK, in € cents) <sup>3</sup>              | 9,4                      | 9,4                      | 0%          | 8,5                | 8,5                | 0%          |
| Yield (in € cents) <sup>4</sup>                              | 11,0                     | 11,2                     | 2%          | 10,2               | 10,3               | 1%          |
| CASK (EBT level, in € cents) <sup>5</sup>                    | 7,1                      | 7,4                      | 5%          | 7,3                | 7,6                | 4%          |
| CASK (EBT level, in € cents) - excl. fuel costs <sup>5</sup> | 5,2                      | 5,6                      | 8%          | 5,4                | 5,8                | 6%          |

Notes:

<sup>1</sup> Earnings before interest, tax, depreciation and amortization (EBITDA)

<sup>2</sup> For comparative purposes, operating data of 2023 and 2024 exclude Animawings due to deinvestment.

<sup>3</sup> Revenue per Available Seat Kilometer, excluding other operating income, including Animawings.

<sup>4</sup> Revenue per Passenger Kilometer, excluding other operating income, including Animawings.

<sup>5</sup> Cost per Available Seat Kilometer, excluding other operating income, including Animawings.

# Profit and Loss Account



| (in € mil.)                            | Third Quarter<br>2023 | Third<br>Quarter<br>2024 | % change    | Nine Month<br>2023 | Nine Month<br>2024 | % change    |
|----------------------------------------|-----------------------|--------------------------|-------------|--------------------|--------------------|-------------|
| Scheduled Services                     | 551,4                 | 544,6                    | -1,23%      | 1133,1             | 1200,4             | 6%          |
| Charter                                | 46,7                  | 26,3                     | -44%        | 76,1               | 46,1               | -39%        |
| Other                                  | 55,6                  | 59,9                     | 8%          | 122,6              | 133,4              | 9%          |
| <b>Total Revenue</b>                   | <b>653,6</b>          | <b>630,8</b>             | <b>-3%</b>  | <b>1.331,7</b>     | <b>1.379,9</b>     | <b>4%</b>   |
| Other operating income                 | 9,2                   | 5,5                      | -41%        | 23,8               | 19,4               | -19%        |
| Employee benefits                      | (54,4)                | (62,8)                   | 15%         | (129,5)            | (149,5)            | 15%         |
| Aircraft fuel                          | (132,0)               | (121,7)                  | -8%         | (286,0)            | (290,0)            | 1%          |
| Aircraft maintenance                   | (55,1)                | (66,7)                   | 21%         | (129,5)            | (155,8)            | 20%         |
| Overflight expenses                    | (26,4)                | (26,9)                   | 2%          | (59,2)             | (66,6)             | 12%         |
| Ground handling expenses               | (30,9)                | (32,0)                   | 4%          | (69,8)             | (77,4)             | 11%         |
| Airport charges                        | (26,8)                | (25,4)                   | -5%         | (65,2)             | (66,5)             | 2%          |
| Catering expenses                      | (14,7)                | (16,9)                   | 15%         | (34,1)             | (39,9)             | 17%         |
| Distribution expenses                  | (33,3)                | (34,7)                   | 4%          | (73,1)             | (83,0)             | 14%         |
| Marketing & advertising expenses       | (6,5)                 | (5,3)                    | -18%        | (19,6)             | (16,6)             | -15%        |
| Other operating expenses               | (52,7)                | (51,6)                   | -2%         | (114,9)            | (102,4)            | -11%        |
| Leases                                 | (2,2)                 | (9,9)                    | 356%        | (7,2)              | (21,8)             | 202%        |
| <b>EBITDA</b>                          | <b>227,9</b>          | <b>182,3</b>             | <b>-20%</b> | <b>367,4</b>       | <b>329,9</b>       | <b>-10%</b> |
| <i>EBITDA Margin</i>                   | 34,9%                 | 28,9%                    | -           | 27,6%              | 23,9%              | -           |
| Depreciation                           | (41,7)                | (46,2)                   | 11%         | (113,6)            | (130,4)            | 15%         |
| <b>EBIT</b>                            | <b>186,2</b>          | <b>136,1</b>             | <b>-27%</b> | <b>253,7</b>       | <b>199,5</b>       | <b>-21%</b> |
| <i>EBIT margin</i>                     | 28,5%                 | 21,6%                    | -           | 19,1%              | 14,5%              | -           |
| Interest and Financial income          | 3,6                   | 12,5                     | 242%        | 9,3                | 23,4               | 152%        |
| Interest and Financial expense         | (17,8)                | (18,9)                   | 6%          | (50,7)             | (57,0)             | 12%         |
| FX difference and other                | (3,3)                 | 9,6                      | -           | 5,2                | 6,2                | 19%         |
| Share of profit / (loss) in associates | 0,0                   | (0,5)                    | -           | 0,0                | (1,6)              | -           |
| <b>Pre-tax Profit</b>                  | <b>168,8</b>          | <b>138,8</b>             | <b>-18%</b> | <b>217,5</b>       | <b>170,4</b>       | <b>-22%</b> |
| <i>EBT margin</i>                      | 25,8%                 | 22,0%                    | -           | 16,3%              | 12,4%              | -           |
| Income Tax                             | (35,2)                | (30,5)                   | -13%        | (46,8)             | (38,4)             | -18%        |
| <b>Net Profit after tax</b>            | <b>133,6</b>          | <b>108,3</b>             | <b>-19%</b> | <b>170,7</b>       | <b>132,0</b>       | <b>-23%</b> |





| (in € mil.)                                      | 31.12.2023           | 30.09.2024     |
|--------------------------------------------------|----------------------|----------------|
| Total Fixed Assets                               | 1.477,6 <sup>3</sup> | 1.701,8        |
| Cash & Cash Equivalents <sup>1,3</sup>           | 576,2                | 549,7          |
| Financial Assets Available for Sale <sup>2</sup> | 130,0 <sup>3</sup>   | 213,1          |
| Other Current Assets                             | 228,8                | 316,9          |
| <b>Total Assets</b>                              | <b>2.412,7</b>       | <b>2.781,5</b> |
| Total Equity                                     | 418,8                | 470,4          |
| Lease Liabilities                                | 901,2                | 1.014,1        |
| Loans                                            | 220,3                | 263,6          |
| Other Non-Current Liabilities                    | 119,6                | 178,5          |
| Other Current Liabilities                        | 752,7                | 854,9          |
| <b>Total Equity and Liabilities</b>              | <b>2.412,7</b>       | <b>2.781,5</b> |

Notes:

<sup>1</sup> Includes restricted cash of €0,5 mil. on 31/12/2023 and €9,3 mil. on 30/09/2024.

<sup>2</sup> Includes pledged fixed income securities of €10,6 mil. on 31/12/2023 and €27,8 mil. on 30/09/2024.

<sup>3</sup> An amount of €3,06 mil. on 31.12.2023 was reclassified from Financial Assets to Other long-term assets (Other assets) for presentation purposes.

# Cash Flow Aegean Group - Summary



| (in € mil.)                                           | 30.09.2023   | 30.09.2024   |
|-------------------------------------------------------|--------------|--------------|
| Net cash flows from operating activities              | 396,5        | 320,0        |
| Net cash flows from investing activities              | (107,7)      | (33,1)       |
| Net cash flows from financing activities              | (59,5)       | (231,8)      |
| Net (decrease)/ increase in cash and cash equivalents | 229,0        | 55,0         |
| Cash at the beginning of the period <sup>1</sup>      | 527,9        | 706,3        |
| Foreign exchange difference impact in cash            | (1,4)        | 1,5          |
| <b>Cash at the end of the period<sup>1</sup></b>      | <b>755,5</b> | <b>762,8</b> |

Note:

<sup>1</sup>. Includes restricted cash and Financial Assets Available for Sale.

# Group Operating Figures



|                                           | Third Quarter<br>2023 | Third Quarter<br>2024 | %<br>change | Nine Months<br>2023 | Nine Months<br>2024 | %<br>change |
|-------------------------------------------|-----------------------|-----------------------|-------------|---------------------|---------------------|-------------|
| <b>Capacity</b>                           |                       |                       |             |                     |                     |             |
| ASKs (in millions)                        | 6.768                 | 6.699                 | -1%         | 15.370              | 16.227              | 6%          |
| Total available seats ('000)              | 6.192                 | 6.322                 | 2%          | 14.364              | 15.263              | 6%          |
| Total Block Hours                         | 67.678                | 69.664                | 3%          | 154.482             | 167.417             | 8%          |
| Total Sectors Flown                       | 39.506                | 41.788                | 6%          | 91.273              | 99.363              | 9%          |
| Average capacity per flight               | 157                   | 151                   | -3%         | 157                 | 154                 | -2%         |
| Average sector length (km)                | 944                   | 903                   | -4%         | 924                 | 917                 | -1%         |
| <b>Passengers ('000)</b>                  |                       |                       |             |                     |                     |             |
| By type of service:                       |                       |                       |             |                     |                     |             |
| Schedule passengers                       | 5.044                 | 5.169                 | 2%          | 11.529              | 12.306              | 7%          |
| Charter passengers                        | 273                   | 171                   | -37%        | 429                 | 289                 | -33%        |
| By network:                               |                       |                       |             |                     |                     |             |
| Domestic                                  | 2.144                 | 2.266                 | 6%          | 4.858               | 5.222               | 7%          |
| International                             | 3.173                 | 3.074                 | -3%         | 7.100               | 7.374               | 4%          |
| Total number of passengers                | 5.317                 | 5.340                 | 0%          | 11.958              | 12.595              | 5%          |
| RPKs (in millions)                        | 5.780                 | 5.620                 | -3%         | 12.826              | 13.361              | 4%          |
| Average passengers per flight             | 135                   | 128                   | -5%         | 131                 | 127                 | -3%         |
| Load factor- Scheduled Services (Pax/AVS) | 86,2%                 | 84,7%                 | -1,5pp      | 83,6%               | 82,7%               | -0,8pp      |
| Load factor- Scheduled Services (RPK/ASK) | 85,8%                 | 83,9%                 | -1,9pp      | 83,7%               | 82,4%               | -1,3pp      |

Note:

For comparative purposes, operating data of 2023 and 2024 exclude Animawings due to deinvestment.